

Decision Maker Questionnaire

This questionnaire is designed to evaluate how the personas of decision makers influence their decision making. It is important to understand the variety of individual and societal characteristics that influence how people utilize information in decision making. Defining decision-making personas can help illustrate how these characteristics impact individual decision-making processes. This questionnaire has four components: process, social network, climate change perceptions, and demographics.

Part A. Process

Check one.

1. The current decision making process is...
 - ☐ not effective
 - ☐ somewhat effective
 - ☐ mostly effective
 - ☐ totally effective
 - ☐ I don't know
2. Is sufficient information available to make decisions?
 - ☐ Yes
 - ☐ No
 - ☐ I don't know
3. Management decisions are made on the following scales: (check all that apply)
 - ☐ long term
 - ☐ short term
 - ☐ I don't know

 - ☐ local
 - ☐ regional
 - ☐ national
 - ☐ I don't know
4. To what extent is collaboration a necessary part of decision making?
 - ☐ not necessary
 - ☐ somewhat necessary
 - ☐ mostly necessary
 - ☐ totally necessary
 - ☐ I don't know
5. How influential are stakeholders in the decision making process?
 - ☐ very influential
 - ☐ somewhat influential
 - ☐ not influential

Development of a SECAS Conservation Decision Guidance Library Project

6. Are alternatives thoroughly explored in the decision making process?

☐ Yes

☐ No

☐ I don't know

7. To what extent do these scientific barriers affect decision making? Check one for each barrier.

	Never	Rarely	Occasionally	Frequently	A Great Deal
Temporal mismatch					
Spatial mismatch					
Uncertainty					
Value of scientific information					
Missing information					
Other					

8. To what extent do these institutional barriers affect decision making? Check one for each barrier.

	Never	Rarely	Occasionally	Frequently	A Great Deal
Fiscal					
Political					
Historical					
Regulatory requirements					
Time sensitivity					
Other					

Check one.

9. Collaboration happens

☐ not at all

☐ somewhat frequently

☐ frequently

☐ very frequently

☐ all the time

Development of a SECAS Conservation Decision Guidance Library Project

10. To what extent do you feel the following are challenges to working with collaborators or inhibit your use of collaborators? Check one for each challenge.

	Never	Rarely	Occasionally	Frequently	A Great Deal
Fiscal					
Political					
Historical					
Regulatory requirements					
Time sensitivity					
Other					

Check one.

11. Do you currently work with partners?

☐ Yes

☐ No

12. Is working with partners listed in your position description?

☐ Yes

☐ No

13. We are interested in knowing why you don't work with partners (check all that apply).

☐ There are few partners available to work with

☐ My work assignment is not conducive to working with partners

☐ Working with partners is not part of my job description

☐ I do not have the flexibility to work with partners

☐ Partnerships are not strongly encouraged in our agency

☐ It is not something that I considered before

☐ I am not interested in working with partners

☐ I don't believe in outsourcing government work

☐ Other (please specify)

Development of a SECAS Conservation Decision Guidance Library Project

14. To what extent do you typically work with the following types of partner groups? Check one for each partner group.

	Never	Rarely	Occasionally	Frequently	A Great Deal
Groups or individuals who show up one time for a particular event of project					
Groups or individuals who show up periodically as needs arise					
Groups or individuals involved in annual or periodic events					
Groups or individuals involved in a long-term collaborative process					
Groups or individuals that provide an ongoing assistance					
Other					

Development of a SECAS Conservation Decision Guidance Library Project

Part B. Social Network

1. List the people/organizations you think are important to your position (in terms of support you received in decision making).

Name of person or organization	Type of support provided (check all that apply)	Relationship to you <input type="checkbox"/> Colleague within agency <input type="checkbox"/> Colleague outside of agency <input type="checkbox"/> Other (check all that apply)	Length of connection (years or months)	Mode of communication (check all that apply)	Frequency of communication	Importance of these ties in management success
	<input type="checkbox"/> Financial <input type="checkbox"/> Decision-making <input type="checkbox"/> Collaboration <input type="checkbox"/> Planning <input type="checkbox"/> Information sharing <input type="checkbox"/> Emotional <input type="checkbox"/> Other: _____	<input type="checkbox"/> Colleague within agency <input type="checkbox"/> Colleague outside of agency <input type="checkbox"/> Other		<input type="checkbox"/> Email <input type="checkbox"/> Phone <input type="checkbox"/> In person <input type="checkbox"/> Other: _____	<input type="checkbox"/> Daily <input type="checkbox"/> Weekly <input type="checkbox"/> Monthly <input type="checkbox"/> Quarterly <input type="checkbox"/> Annually	<input type="checkbox"/> Not at all important <input type="checkbox"/> Slightly important <input type="checkbox"/> Moderately important <input type="checkbox"/> Very important <input type="checkbox"/> Extremely important
	<input type="checkbox"/> Financial <input type="checkbox"/> Decision-making <input type="checkbox"/> Collaboration <input type="checkbox"/> Planning <input type="checkbox"/> Information sharing <input type="checkbox"/> Emotional <input type="checkbox"/> Other: _____	<input type="checkbox"/> Colleague within agency <input type="checkbox"/> Colleague outside of agency <input type="checkbox"/> Other		<input type="checkbox"/> Email <input type="checkbox"/> Phone <input type="checkbox"/> In person <input type="checkbox"/> Other: _____	<input type="checkbox"/> Daily <input type="checkbox"/> Weekly <input type="checkbox"/> Monthly <input type="checkbox"/> Quarterly <input type="checkbox"/> Annually	<input type="checkbox"/> Not at all important <input type="checkbox"/> Slightly important <input type="checkbox"/> Moderately important <input type="checkbox"/> Very important <input type="checkbox"/> Extremely important
	<input type="checkbox"/> Financial <input type="checkbox"/> Decision-making <input type="checkbox"/> Collaboration <input type="checkbox"/> Planning <input type="checkbox"/> Information sharing <input type="checkbox"/> Emotional <input type="checkbox"/> Other: _____	<input type="checkbox"/> Colleague within agency <input type="checkbox"/> Colleague outside of agency <input type="checkbox"/> Other		<input type="checkbox"/> Email <input type="checkbox"/> Phone <input type="checkbox"/> In person <input type="checkbox"/> Other: _____	<input type="checkbox"/> Daily <input type="checkbox"/> Weekly <input type="checkbox"/> Monthly <input type="checkbox"/> Quarterly <input type="checkbox"/> Annually	<input type="checkbox"/> Not at all important <input type="checkbox"/> Slightly important <input type="checkbox"/> Moderately important <input type="checkbox"/> Very important <input type="checkbox"/> Extremely important

Check one.

2. Did you consult the five individuals with whom you feel you have the most important information sharing relationship with when developing the most recent plan?

☐ yes
☐ no

3. Did you consult the five individuals with whom you feel you have the most decision-making relationship with when developing the most recent plan?

☐ yes
☐ no

Development of a SECAS Conservation Decision Guidance Library Project

4. On a scale of 1-5, please circle your level of agreement with each of the following statements (1 indicates strongly disagree and 5 indicates strongly agree).

	<i>Strongly Disagree</i>	<i>Disagree</i>	<i>Neutral</i>	<i>Agree</i>	<i>Strongly Agree</i>
Most people in my network are honest	1	2	3	4	5
I think people in my network can be trusted	1	2	3	4	5
I feel like people in my network trust me	1	2	3	4	5
People in my network are not solely interested in their own welfare	1	2	3	4	5
If I have a problem, there is always someone in my network to help me	1	2	3	4	5
I am willing to offer help to people in my network, if needed	1	2	3	4	5
I have a good rapport with people in my network	1	2	3	4	5
I think people get along very well in my network	1	2	3	4	5
People in my network socialize with each other very often	1	2	3	4	5
I feel like there is a great social bonding among members of my network	1	2	3	4	5

C. Climate Change Perceptions

15 Item Instrument

Recently you may have noticed that global warming has been getting some attention in the news. Global warming refers to the idea that the world's average temperature has been increasing over the past 150 years, may be increasing more in the future, and that the world's climate may change as a result. Check one.

1. What do you think? Do you think that global warming is happening?

Yes...

- ☐ ...and I'm extremely sure
- ☐ ...and I'm very sure
- ☐ ...and I'm somewhat sure
- ☐ ...but I'm not at all sure

No...

- ☐ ...and I'm extremely sure
- ☐ ...and I'm very sure
- ☐ ...and I'm somewhat sure
- ☐ ...but I'm not at all sure

Or...

- ☐ I don't know

2. Assuming global warming is happening, do you think it is ...

- ☐ Caused mostly by human activities
- ☐ Caused mostly by natural changes in the environment
- ☐ Other
- ☐ None of the above because global warming isn't happening

3. How worried are you about global warming?

- ☐ Very worried
- ☐ Somewhat worried
- ☐ Not very worried
- ☐ Not at all worried

4. How much do you think global warming will harm you personally?

- ☐ Not at all
- ☐ Only a little
- ☐ A moderate amount
- ☐ A great deal
- ☐ Don't know

5. When do you think global warming will start to harm people in the United States?

Development of a SECAS Conservation Decision Guidance Library Project

- ☐ They are being harmed now
 - ☐ In 10 years
 - ☐ In 25 years
 - ☐ In 50 years
 - ☐ In 100 years
 - ☐ Never
6. How much do you think global warming will harm future generations of people?
- ☐ Not at all
 - ☐ Only a little
 - ☐ A moderate amount
 - ☐ A great deal
 - ☐ Don't know
7. How much had you thought about global warming before today?
- ☐ A lot
 - ☐ Some
 - ☐ A little
 - ☐ Not at all
8. How important is the issue of global warming to you personally?
- ☐ Not at all important
 - ☐ Not too important
 - ☐ Somewhat important
 - ☐ Very important
 - ☐ Extremely important
9. How much do you agree or disagree with the following statement: "I could easily change my mind about global warming."
- ☐ Strongly agree
 - ☐ Somewhat agree
 - ☐ Somewhat disagree
 - ☐ Strongly disagree
10. How many of your friends share your views on global warming?
- ☐ None
 - ☐ A few
 - ☐ Some
 - ☐ Most
 - ☐ All

Development of a SECAS Conservation Decision Guidance Library Project

11. Which of the following statements comes closest to your view?
- ☐ Global warming isn't happening.
 - ☐ Humans can't reduce global warming, even if it is happening.
 - ☐ Humans could reduce global warming, but people aren't willing to change their behavior so we're not going to.
 - ☐ Humans could reduce global warming, but it's unclear at this point whether we will do what's needed.
 - ☐ Humans can reduce global warming, and we are going to do so successfully.
12. Do you think citizens themselves should be doing more or less to address global warming?
- ☐ Much less
 - ☐ Less
 - ☐ Currently doing the right amount
 - ☐ More
 - ☐ Much more
13. Over the past 12 months, how many times have you punished companies that are opposing steps to reduce global warming by NOT buying their products?
- ☐ Never
 - ☐ Once
 - ☐ A few times (2-3)
 - ☐ Several times (4-5)
 - ☐ Many times (6+)
 - ☐ Don't know
14. Do you think global warming should be a low, medium, high, or very high priority for the President and Congress?
- ☐ Low
 - ☐ Medium
 - ☐ High
 - ☐ Very high
15. People disagree whether the United States should reduce greenhouse gas emissions on its own, or make reductions only if other countries do too. Which of the following statements comes closest to your own point of view?
- The United States should reduce its greenhouse gas emissions ...
- ☐ Regardless of what other countries do
 - ☐ Only if other industrialized countries (such as England, Germany and Japan) reduce their emissions
 - ☐ Only if other industrialized countries and developing countries (such as China, India and Brazil) reduce their emissions
 - ☐ The US should not reduce its emissions
 - ☐ Don't know

D. Demographic Questions:

1. Gender:

☐ Male

☐ Female

2. In what year you were born? _____

3. What is your education level? Check one.

☐ High school graduate

☐ Bachelor's degree

☐ Some college, no degree

☐ Graduate or professional degree

☐ Associate's degree

4. What is your official position title? _____

5. How many years have you served in this position? _____

6. How many years have you worked for the agency you currently work for? _____

7. Can you please give me the names and contacts of at least 3 other individuals involved in a similar type natural resource management?
